



Robert L. Ehrlich, Jr.
Governor

Robert L. Flanagan
Secretary

Maryland Aviation Administration

Timothy L. Campbell, A.A.E.
Executive Director

MEMORANDUM

TO: All MAA Employees, Tenants, and Contractors

FROM: Timothy L. Campbell, A.A.E.
Executive Director

SUBJECT: MAA Environmental Policy Implementation

DATE: January 16, 2007

Maryland Department of Transportation (MDOT) Secretary Robert L. Flanagan has directed every Maryland Transportation Agency to begin instituting a comprehensive Environmental Management System (EMS). In general, an EMS is the part of an organization's management system focused on achieving, maintaining and continuously improving performance with respect to established goals for environmental protection, regulatory compliance, reduction of environmental impacts and improvement in resource conservation. MDOT will use the United States Environmental Protection Agency's *Compliance Focused Environmental Management System* (CFEMS) model for the MDOT-wide EMS.

MAA has long focused significant emphasis and resources on complying with environmental laws and regulations through its Environmental Planning and Environmental Compliance Divisions, and MAA has an excellent record of compliance. However, in large, complex organizations such as ours, the best environmental performance results when the energies and skills of everyone in the organization contribute to the effort. Hence, a key element in the implementation of an EMS is to foster understanding about environmental matters and to delegate authority and responsibility for environmental performance to all members of the organization. The first step in this process is to develop and publish an Environmental Policy, stating the organization's commitment. MAA's Environmental Policy is attached.

In the coming months you will be receiving additional information about how MAA's CFEMS is being implemented, how MAA will establish and achieve its environmental performance objectives and how your participation will contribute to MAA's environmental performance success.

Attachments

cc: Mr. John Contestabile, Acting Assistant Secretary of Administration, MDOT
Ms. Barbara Grey, Manager of Environmental Operations, MDOT